

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
WASHINGTON, D.C. 20549

FORM 8-K

CURRENT REPORT
PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934

Date of report (Date of earliest event reported): April 21, 2017

The Interpublic Group of Companies, Inc.
(Exact Name of Registrant as Specified in Charter)

Delaware	1-6686	13-1024020
(State or Other Jurisdiction of Incorporation)	(Commission File Number)	(IRS Employer Identification No.)

909 Third Avenue, New York, New York	10022
(Address of Principal Executive Offices)	(Zip Code)

Registrant's telephone number, including area code: 212-704-1200

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 2.02. Results of Operations and Financial Condition.

On April 21, 2017, The Interpublic Group of Companies, Inc. (i) issued a press release, a copy of which is attached hereto as Exhibit 99.1 and incorporated by reference herein, announcing its results for the first quarter of 2017, (ii) held a conference call to discuss the foregoing results and (iii) posted an investor presentation, a copy of which is attached hereto as Exhibit 99.2 and incorporated by reference herein, on its website in connection with the conference call.

Item 9.01. Financial Statements and Exhibits.

Exhibit 99.1: Press release dated April 21, 2017 (furnished pursuant to Item 2.02)

Exhibit 99.2: Investor presentation dated April 21, 2017 (furnished pursuant to Item 2.02)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: April 21, 2017

THE INTERPUBLIC GROUP OF COMPANIES, INC.

By: /s/ Andrew Bonzani

Name: Andrew Bonzani

Title: Senior Vice President, General Counsel and Secretary



FOR IMMEDIATE RELEASE

New York, NY (April 21, 2017)

Interpublic Announces First Quarter 2017 Results

- First quarter reported revenue increase of 0.7% and organic revenue increase of 2.7%; effect of FX on reported growth was negative 1.0% and impact of net divestitures was negative 1.0%
- Operating income increase of 29% to \$29.7 million, compared to \$23.0 million a year ago, in seasonally small first quarter
- Reported diluted earnings per share was \$0.05, compared to \$0.01 per basic and diluted share in the prior year period
- Management confirms that the company remains well-positioned to achieve 2017 financial targets

Summary

Revenue

- First quarter 2017 revenue increased 0.7% to \$1.75 billion, compared to \$1.74 billion in the first quarter of 2016, with an organic revenue increase of 2.7% compared to the prior-year period. This was comprised of an organic increase of 2.9% in the U.S. and 2.2% internationally.

Operating Results

- Operating income in the first quarter of 2017 was \$29.7 million, compared to \$23.0 million in 2016.
- Operating margin was 1.7% for the first quarter of 2017, compared to 1.3% in 2016.

Net Results

- Income tax benefit in the first quarter of 2017 was \$2.1 million on income before income taxes of \$14.8 million.
- First quarter 2017 net income available to IPG common stockholders was \$21.5 million, resulting in earnings of \$0.05 per basic and diluted share. This compares to net income available to IPG common stockholders a year ago of \$5.4 million, resulting in earnings of \$0.01 per basic and diluted share.

"Against very challenging comparisons, we showed solid organic revenue growth in the quarter, with contributions from across our agencies and all marketing disciplines. Operating margin increased

40 basis points compared to last year's first quarter. Underlying this performance is the excellence of our people. Outstanding consumer insights, industry-leading creativity, top tier digital capabilities, and the delivery of efficient and precisely targeted communications have all become hallmarks of the agencies in our portfolio. By continuing to deliver integrated 'open architecture' solutions and increasing investment in our holistic data platform, we will ensure that we stay highly relevant in today's complex marketing landscape," said Michael I. Roth, Interpublic's Chairman and CEO.

"The first quarter is seasonally small for us, but our first quarter results are consistent with the view we had coming into the year, and the tone of the business remains sound. We therefore believe we are well positioned to achieve our full year targets of organic revenue in the 3% to 4% range, as well as to improve operating margin by an additional 50 basis points relative to 2016 levels. Combined with the strength of our balance sheet and our commitment to capital return, that means there is significant potential at IPG for further value creation and enhanced shareholder value," concluded Mr. Roth.

Operating Results

Revenue

Revenue of \$1.75 billion in the first quarter of 2017 increased 0.7% compared with the same period in 2016. During the quarter, the effect of foreign currency translation was negative 1.0%, the impact of net divestitures was negative 1.0%, and the resulting organic revenue increase was 2.7%.

Operating Expenses

Total operating expenses increased 0.3% in the first quarter of 2017 from a year ago, compared with revenue growth of 0.7%.

During the first quarter of 2017, salaries and related expenses were \$1.28 billion, an increase of 0.5% compared to the same period in 2016.

Staff cost ratio, which is total salaries and related expenses as a percentage of total revenue, was 72.7% in the first quarter of 2017 compared to 72.8% in the same period in 2016.

During the first quarter of 2017, office and general expenses were \$448.8 million, a decrease of 0.3% compared to the same period in 2016.

Office and general expenses were 25.6% of total revenue in the first quarter of 2017 compared to with 25.8% a year ago.

Non-Operating Results and Tax

Net interest expense of \$15.7 million decreased by \$1.1 million in the first quarter of 2017 compared to the same period in 2016.

The income tax benefit in the first quarter of 2017 was \$2.1 million on income before income taxes of \$14.8 million, compared to a benefit of \$15.6 million on loss before income taxes of \$13.0 million in the same period in 2016. Our income tax benefit was driven by our mix of profit and loss by tax jurisdiction around the world and the excess tax benefit of share-based compensation, against our seasonally small first quarter pre-tax earnings.

Balance Sheet

At March 31, 2017, cash, cash equivalents and marketable securities totaled \$778.1 million, compared to \$1.10 billion at December 31, 2016 and \$680.3 million at March 31, 2016. Total debt was \$1.92 billion at March 31, 2017, compared to \$1.69 billion at December 31, 2016.

Share Repurchase Program and Common Stock Dividend

During the first quarter of 2017, the company repurchased 2.3 million shares of its common stock at an aggregate cost of \$55.0 million and an average price of \$23.85 per share, including fees.

During the first quarter of 2017, the company declared and paid a common stock cash dividend of \$0.18 per share, for a total of \$70.9 million.

For more information concerning the company's financial results, please refer to the accompanying slide presentation available on our website, www.interpublic.com.

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About Interpublic

Interpublic is one of the world's leading organizations of advertising agencies and marketing services companies. Major global brands include BPN, Craft, FCB (Foote, Cone & Belding), FutureBrand, Golin, Huge, Initiative, Jack Morton Worldwide, MAGNA, McCann, Momentum, MRM//McCann, MullenLowe Group, Octagon, R/GA, UM and Weber Shandwick. Other leading brands include Avrett Free Ginsberg, Campbell Ewald, Carmichael Lynch, Deutsch, Hill Holliday, ID Media and The Martin Agency. For more information, please visit www.interpublic.com.

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Cautionary Statement

This release contains forward-looking statements. Statements in this release that are not historical facts, including statements about management's beliefs and expectations, constitute forward-looking statements. These statements are based on current plans, estimates and projections, and are subject to change based on a number of factors, including those outlined under Item 1A, Risk Factors, in our most recent Annual Report on Form 10-K. Forward-looking statements speak only as of the date they are made, and we undertake no obligation to update publicly any of them in light of new information or future events.

Forward-looking statements involve inherent risks and uncertainties. A number of important factors could cause actual results to differ materially from those contained in any forward-looking statement. Such factors include, but are not limited to, the following:

- potential effects of a challenging economy, for example, on the demand for our advertising and marketing services, on our clients' financial condition and on our business or financial condition;
- our ability to attract new clients and retain existing clients;
- our ability to retain and attract key employees;
- risks associated with assumptions we make in connection with our critical accounting estimates, including changes in assumptions associated with any effects of a weakened economy;
- potential adverse effects if we are required to recognize impairment charges or other adverse accounting-related developments;
- risks associated with the effects of global, national and regional economic and political conditions, including counterparty risks and fluctuations in economic growth rates, interest rates and currency exchange rates; and
- developments from changes in the regulatory and legal environment for advertising and marketing and communications services companies around the world.

Investors should carefully consider these factors and the additional risk factors outlined in more detail under Item 1A, *Risk Factors*, in our most recent Annual Report on Form 10-K.

THE INTERPUBLIC GROUP OF COMPANIES, INC. AND SUBSIDIARIES
CONSOLIDATED SUMMARY OF EARNINGS
FIRST QUARTER REPORT 2017 AND 2016
(Amounts in Millions except Per Share Data)
(UNAUDITED)

	Three months ended March 31,		
	2017	2016	Fav. (Unfav.) % Variance
Revenue:			
United States	\$ 1,111.8	\$ 1,091.2	1.9 %
International	642.1	650.8	(1.3)%
Total Revenue	<u>1,753.9</u>	<u>1,742.0</u>	<u>0.7 %</u>
Operating Expenses:			
Salaries and Related Expenses	1,275.4	1,268.8	(0.5)%
Office and General Expenses	448.8	450.2	0.3 %
Total Operating Expenses	<u>1,724.2</u>	<u>1,719.0</u>	<u>(0.3)%</u>
Operating Income	<u>29.7</u>	<u>23.0</u>	<u>29.1 %</u>
Operating Margin %	1.7%	1.3%	
Expenses and Other Income:			
Interest Expense	(20.9)	(22.6)	
Interest Income	5.2	5.8	
Other Income (Expense), Net	0.8	(19.2)	
Total (Expenses) and Other Income	<u>(14.9)</u>	<u>(36.0)</u>	
Income (Loss) Before Income Taxes	14.8	(13.0)	
Benefit of Income Taxes	(2.1)	(15.6)	
Income of Consolidated Companies	<u>16.9</u>	<u>2.6</u>	
Equity in Net Income of Unconsolidated Affiliates	1.2	0.1	
Net Income	<u>18.1</u>	<u>2.7</u>	
Net Loss Attributable to Noncontrolling Interests	3.4	2.7	
Net Income Available to IPG Common Stockholders	<u>\$ 21.5</u>	<u>\$ 5.4</u>	
Earnings Per Share Available to IPG Common Stockholders:			
Basic	\$ 0.05	\$ 0.01	
Diluted	\$ 0.05	\$ 0.01	
Weighted-Average Number of Common Shares Outstanding:			
Basic	391.7	400.6	
Diluted	399.3	409.3	
Dividends Declared Per Common Share	\$ 0.18	\$ 0.15	

THE INTERPUBLIC GROUP OF COMPANIES, INC. AND SUBSIDIARIES
RECONCILIATION OF ADJUSTED RESULTS
(Amounts in Millions except Per Share Data)
(UNAUDITED)

	Three Months Ended March 31, 2016			
	As Reported	Losses on Sales of Businesses	Valuation Allowance Reversals	Adjusted Results ¹
(Loss) Income Before Income Taxes	\$ (13.0)	\$ (16.3)		\$ 3.3
Benefit of Income Taxes	15.6	0.4	\$ 12.2	3.0
Equity in Net Income of Unconsolidated Affiliates	0.1			0.1
Net Loss Attributable to Noncontrolling Interests	2.7			2.7
Net Income Available to IPG Common Stockholders	\$ 5.4	\$ (15.9)	\$ 12.2	\$ 9.1
<hr/>				
Weighted-Average Number of Common Shares Outstanding - Basic	400.6			400.6
Add: Effect of Dilutive Securities				
Restricted Stock, Stock Options and Other Equity Awards	8.7			8.7
Weighted-Average Number of Common Shares Outstanding - Diluted	409.3			409.3
<hr/>				
Earnings Per Share Available to IPG Common Stockholders:				
Basic	\$ 0.01	\$ (0.04)	\$ 0.03	\$ 0.02
Diluted	\$ 0.01	\$ (0.04)	\$ 0.03	\$ 0.02

¹ The effect of the adoption of the Financial Accounting Standards Board Accounting Standards Update 2016-09, which was previously included in this table in 2016, has now been removed as the effect of the adoption is reflected in both periods.



Interpublic Group

FIRST QUARTER 2017 EARNINGS CONFERENCE CALL

April 21, 2017



Overview – First Quarter 2017

- Total revenue growth was 0.7%, organic growth was 2.7%
 - U.S. organic growth was 2.9%
 - International organic growth was 2.2%
- Operating income was \$30 million, an improvement of \$7 million from a year ago, in seasonally small Q1
- Operating margin was 1.7%, an improvement of 40 basis points
- Diluted EPS was \$0.05, compared with diluted EPS of \$0.01 a year ago (\$0.02 as adjusted in Q1 2016)

Operating Performance

	Three Months Ended March 31,	
	2017	2016
Revenue	\$ 1,753.9	\$ 1,742.0
Salaries and Related Expenses ⁽¹⁾	1,275.4	1,268.8
Office and General Expenses	448.8	450.2
Operating Income	29.7	23.0
Interest Expense	(20.9)	(22.6)
Interest Income	5.2	5.8
Other Income (Expense), net ⁽¹⁾	0.8	(19.2)
Income (Loss) Before Income Taxes	14.8	(13.0)
Benefit of Income Taxes	(2.1)	(15.6)
Equity in Net Income of Unconsolidated Affiliates	1.2	0.1
Net Income	18.1	2.7
Net Loss Attributable to Noncontrolling Interests	3.4	2.7
Net Income Available to IPG Common Stockholders	\$ 21.5	\$ 5.4
<i>Earnings per Share Available to IPG Common Stockholders</i>		
Basic	\$ 0.05	\$ 0.01
Diluted	\$ 0.05	\$ 0.01
<i>Weighted-Average Number of Common Shares Outstanding</i>		
Basic	391.7	400.6
Diluted	399.3	409.3
<i>Dividends Declared per Common Share</i>		
	\$ 0.18	\$ 0.15

⁽¹⁾ Our financial statements now reflect the early adoption of FASB ASU 2017-07, which resulted in a reclassification of \$0.8 and \$2.1 for the quarters ended March 31, 2017 and 2016, respectively, reducing Salaries and related expenses and increasing Other income (expense), net in each period presented.

Revenue

	Three Months Ended	
	\$	% Change
March 31, 2016	\$ 1,742.0	
Total change	11.9	0.7%
Foreign currency	(17.1)	(1.0%)
Net acquisitions/(divestitures)	(17.2)	(1.0%)
Organic	46.2	2.7%
March 31, 2017	\$ 1,753.9	

	Three Months Ended March 31,			
			Change	
	2017	2016	Total	Organic
IAN	\$ 1,407.6	\$ 1,401.6	0.4%	2.2%
CMG	\$ 346.3	\$ 340.4	1.7%	4.6%

Integrated Agency Networks ("IAN"): McCann Worldgroup, FCB (Foote, Cone & Belding), MullenLowe Group, IPG Mediabrands, our digital specialist agencies and our domestic integrated agencies
 Constituency Management Group ("CMG"): Weber Shandwick, Golin, Jack Morton, FutureBrand, Octagon and our other marketing service specialists

Page 4 See reconciliation of segment organic revenue change on page 15.

(\$ in Millions)



Geographic Revenue Change

	Three Months Ended March 31, 2017	
	Total	Organic
United States	1.9%	2.9%
International	(1.3%)	2.2%
United Kingdom	(10.3%)	0.2%
Continental Europe	(0.9%)	6.7%
Asia Pacific	(1.8%)	(2.7%)
Latin America	4.7%	3.7%
All Other Markets	10.9%	7.8%
Worldwide	0.7%	2.7%

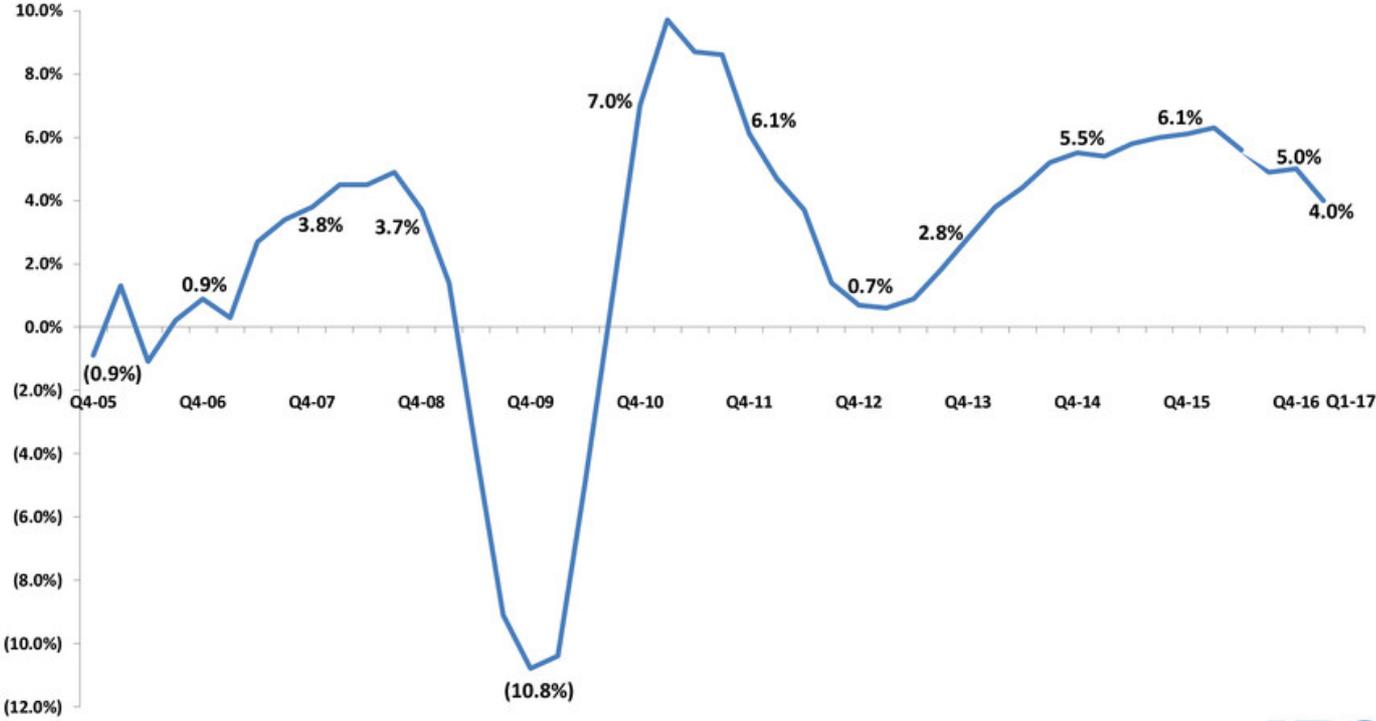
"All Other Markets" includes Canada, Africa and the Middle East.

Page 5 See reconciliation of organic revenue change on page 15.



Organic Revenue Growth

Trailing Twelve Months



Operating Expenses

Salaries & Related

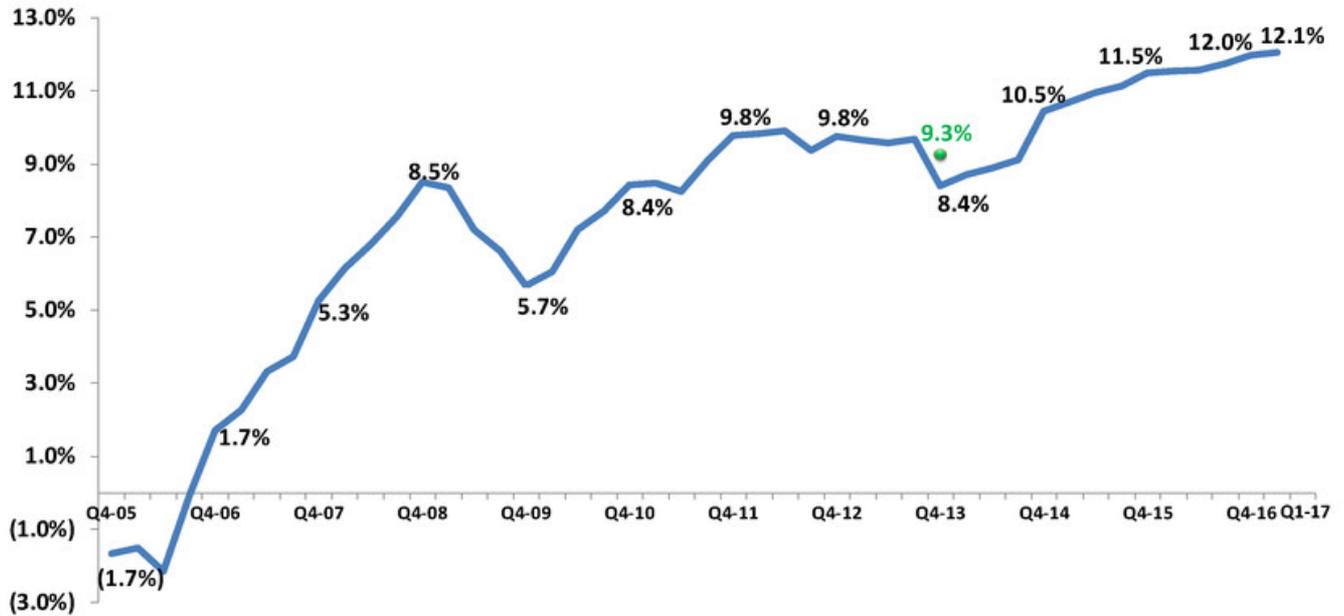
		2017	2016	Change		
				\$	Total	Organic
Three Months Ended March 31,	\$	1,275.4	\$ 1,268.8	\$ 6.6	0.5%	2.9%
<i>% of Revenue</i>		72.7%	72.8%			

Office & General

		2017	2016	Change		
				\$	Total	Organic
Three Months Ended March 31,	\$	448.8	\$ 450.2	\$ (1.4)	(0.3%)	2.3%
<i>% of Revenue</i>		25.6%	25.8%			

Operating Margin

Trailing Twelve Months



For the twelve months ended December 31, 2013, reported operating income of \$598.3 includes our Q4 2013 restructuring charge of \$60.6. Excluding this charge, adjusted operating income was \$658.9, and adjusted operating margin is represented in green.

Cash Flow

	Three Months Ended March 31,	
	2017	2016
NET INCOME	\$ 18	\$ 3
OPERATING ACTIVITIES		
Depreciation & amortization	72	63
Deferred taxes	(14)	(28)
(Gains) losses on sales of businesses	(1)	16
Other non-cash items	13	29
Change in working capital, net	(439)	(695)
Change in other non-current assets & liabilities	(21)	(42)
Net cash used in Operating Activities	(372)	(654)
INVESTING ACTIVITIES		
Capital expenditures	(25)	(27)
Acquisitions, net of cash acquired	(3)	(27)
Other investing activities	(5)	(6)
Net cash used in Investing Activities	(33)	(60)
FINANCING ACTIVITIES		
Net increase (decrease) in short-term borrowings	225	(20)
Exercise of stock options	8	4
Common stock dividends	(71)	(60)
Repurchase of common stock	(55)	(54)
Tax payments for employee shares withheld	(37)	(20)
Distributions to noncontrolling interests	(6)	(4)
Net cash provided by (used in) Financing Activities	64	(154)
Currency Effect	20	37
Decrease in Cash, Cash Equivalents and Restricted Cash	\$ (321)	\$ (831)

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(\$ in Millions)



Balance Sheet – Current Portion

	<u>March 31, 2017</u>	<u>December 31, 2016</u>	<u>March 31, 2016</u>
CURRENT ASSETS:			
Cash and cash equivalents	\$ 775.0	\$ 1,097.6	\$ 673.4
Marketable securities	3.1	3.0	6.9
Accounts receivable, net	3,641.5	4,389.7	3,718.9
Expenditures billable to clients	1,742.7	1,518.1	1,774.2
Assets held for sale	108.7	203.2	20.3
Other current assets	318.5	226.4	292.3
Total current assets	\$ 6,589.5	\$ 7,438.0	\$ 6,486.0
CURRENT LIABILITIES:			
Accounts payable	\$ 5,672.6	\$ 6,303.6	\$ 5,797.4
Accrued liabilities	572.0	794.0	592.8
Short-term borrowings	310.8	85.7	119.4
Current portion of long-term debt ⁽¹⁾	324.1	323.9	2.0
Liabilities held for sale	111.2	198.8	27.8
Total current liabilities	\$ 6,990.7	\$ 7,706.0	\$ 6,539.4

Page 10 ⁽¹⁾ Our 2.25% Senior Notes are due November 15, 2017.

(\$ in Millions)



Total Debt (1)



(1) Includes current portion of long-term debt, short-term borrowings and long-term debt.

(2) Includes our November 2012 debt issuances of \$800 aggregate principal amount of Senior Notes, which pre-funded our plan to redeem a similar amount of debt in 2013.

Summary

- Q1 a solid start on FY-17 performance objectives
- Continuing traction from key strategic initiatives
 - Quality of our agency offerings, creative talent, embedded and specialty digital, and “open architecture” solutions
 - Strength in high-growth disciplines
 - Effective expense management
- Focus on additional margin improvement
- Financial strength continues to be a source of value creation
 - Solid investment grade ratings across the board
 - Raised dividend and authorized new share repurchase program (as previously announced in February)



Interpublic Group

Appendix



Depreciation and Amortization

	2017				
	Q1	Q2	Q3	Q4	YTD 2017
Depreciation and amortization of fixed assets and intangible assets	\$ 41.0				\$ 41.0
Amortization of restricted stock and other non-cash compensation	29.7				29.7
Net amortization of bond discounts and deferred financing costs	1.4				1.4
	2016				
	Q1	Q2	Q3	Q4	FY 2016
Depreciation and amortization of fixed assets and intangible assets	\$ 38.0	\$ 39.8	\$ 39.7	\$ 42.7	\$ 160.2
Amortization of restricted stock and other non-cash compensation	23.1	16.8	19.1	26.6	85.6
Net amortization of bond discounts and deferred financing costs	1.4	1.4	1.4	1.4	5.6

Reconciliation of Organic Measures

	Three Months Ended March 31, 2016	Components of Change			Three Months Ended March 31, 2017	Change	
		Foreign Currency	Net Acquisitions / (Divestitures)	Organic		Organic	Total
Segment Revenue							
IAN	\$ 1,401.6	\$ (9.8)	\$ (14.9)	\$ 30.7	\$ 1,407.6	2.2%	0.4%
CMG	340.4	(7.3)	(2.3)	15.5	346.3	4.6%	1.7%
Total	<u>\$ 1,742.0</u>	<u>\$ (17.1)</u>	<u>\$ (17.2)</u>	<u>\$ 46.2</u>	<u>\$ 1,753.9</u>	<u>2.7%</u>	<u>0.7%</u>
Geographic							
United States	\$ 1,091.2	\$ -	\$ (11.0)	\$ 31.6	\$ 1,111.8	2.9%	1.9%
International	650.8	(17.1)	(6.2)	14.6	642.1	2.2%	(1.3%)
United Kingdom	165.6	(22.6)	5.2	0.3	148.5	0.2%	(10.3%)
Continental Europe	147.6	(4.9)	(6.3)	9.9	146.3	6.7%	(0.9%)
Asia Pacific	182.1	0.3	1.5	(5.0)	178.9	(2.7%)	(1.8%)
Latin America	65.3	7.3	(6.6)	2.4	68.4	3.7%	4.7%
All Other Markets	90.2	2.8	-	7.0	100.0	7.8%	10.9%
Worldwide	<u>\$ 1,742.0</u>	<u>\$ (17.1)</u>	<u>\$ (17.2)</u>	<u>\$ 46.2</u>	<u>\$ 1,753.9</u>	<u>2.7%</u>	<u>0.7%</u>
Expenses							
Salaries & Related	\$ 1,268.8	\$ (13.8)	\$ (16.0)	\$ 36.4	\$ 1,275.4	2.9%	0.5%
Office & General	450.2	(5.0)	(6.9)	10.5	448.8	2.3%	(0.3%)
Total	<u>\$ 1,719.0</u>	<u>\$ (18.8)</u>	<u>\$ (22.9)</u>	<u>\$ 46.9</u>	<u>\$ 1,724.2</u>	<u>2.7%</u>	<u>0.3%</u>

Reconciliation of Organic Revenue Growth

Last Twelve Months Ending	Beginning of Period Revenue	Components of Change During the Period			End of Period Revenue
		Foreign Currency	Net Acquisitions / Divestitures	Organic	
12/31/05	\$ 6,387.0	\$ 40.4	\$ (107.4)	\$ (56.2)	\$ 6,263.8
3/31/06	6,323.8	(10.9)	(132.6)	81.5	6,261.8
6/30/06	6,418.4	(8.8)	(157.5)	(68.5)	6,183.6
9/30/06	6,335.9	(13.9)	(140.4)	15.6	6,197.2
12/31/06	6,263.8	20.7	(165.5)	57.8	6,176.8
3/31/07	6,261.8	78.4	(147.2)	16.0	6,209.0
6/30/07	6,183.6	102.4	(124.7)	166.6	6,327.9
9/30/07	6,197.2	137.3	(110.9)	209.2	6,432.8
12/31/07	6,176.8	197.5	(70.7)	233.1	6,536.7
3/31/08	6,209.0	217.8	(45.9)	280.6	6,661.5
6/30/08	6,327.9	244.8	(12.6)	282.4	6,842.5
9/30/08	6,432.8	237.4	32.8	317.2	7,020.2
12/31/08	6,536.7	71.5	87.6	243.0	6,938.8
3/31/09	6,661.5	(88.3)	114.7	91.9	6,779.8
6/30/09	6,842.5	(286.2)	139.2	(275.3)	6,420.2
9/30/09	7,020.2	(390.1)	115.2	(636.4)	6,108.9
12/31/09	6,938.8	(251.6)	69.1	(748.9)	6,007.4
3/31/10	6,779.8	(88.2)	36.0	(705.4)	6,022.2
6/30/10	6,420.2	59.1	2.0	(316.9)	6,164.4
9/30/10	6,108.9	117.7	9.6	60.1	6,296.3
12/31/10	6,007.4	63.3	17.0	419.6	6,507.3
3/31/11	6,022.2	21.0	18.2	583.7	6,645.1
6/30/11	6,164.4	61.5	12.4	535.8	6,774.1
9/30/11	6,296.3	119.1	(7.7)	539.5	6,947.2
12/31/11	6,507.3	122.2	(8.6)	393.7	7,014.6
3/31/12	6,645.1	92.9	(1.4)	310.0	7,046.6
6/30/12	6,774.1	(14.3)	14.5	247.3	7,021.6
9/30/12	6,947.2	(117.2)	39.7	95.8	6,965.5
12/31/12	7,014.6	(147.6)	41.8	47.4	6,956.2
3/31/13	7,046.6	(143.7)	48.2	41.3	6,992.4
6/30/13	7,021.6	(111.4)	56.9	65.8	7,032.9
9/30/13	6,965.5	(80.3)	49.5	128.2	7,062.9
12/31/13	6,956.2	(80.4)	50.3	196.2	7,122.3
3/31/14	6,992.4	(89.9)	51.2	263.1	7,216.8
6/30/14	7,032.9	(80.6)	51.6	308.1	7,312.0
9/30/14	7,062.9	(53.5)	74.3	369.0	7,452.7
12/31/14	7,122.3	(75.5)	95.3	395.0	7,537.1
3/31/15	7,216.8	(125.7)	98.4	386.1	7,575.6
6/30/15	7,312.0	(223.5)	85.3	426.5	7,600.3
9/30/15	7,452.7	(336.2)	58.3	449.9	7,624.7
12/31/15	7,537.1	(408.5)	23.7	461.5	7,613.8
3/31/16	7,575.6	(388.5)	11.9	480.8	7,679.8
6/30/16	7,600.3	(315.6)	10.8	426.1	7,721.6
9/30/16	7,624.7	(237.5)	16.4	374.7	7,778.3
12/31/16	7,613.8	(159.7)	15.3	377.2	7,846.6
3/31/17	7,679.8	(124.9)	(7.4)	311.0	7,858.5

Reconciliation of Adjusted Results ⁽¹⁾

	Three Months Ended March 31, 2016			
	As Reported	Losses on Sales of Businesses	Valuation Allowance Reversals	Adjusted Results
(Loss) Income Before Income Taxes	\$ (13.0)	\$ (16.3)		\$ 3.3
Benefit of Income Taxes	15.6	0.4	\$ 12.2	3.0
Equity in Net Income of Unconsolidated Affiliates	0.1			0.1
Net Loss Attributable to Noncontrolling Interests	2.7			2.7
Net Income Available to IPG Common Stockholders - Basic and Diluted	\$ 5.4	\$ (15.9)	\$ 12.2	\$ 9.1
Weighted-Average Number of Common Shares Outstanding - Basic	400.6			400.6
Add: Effect of Dilutive Securities				
Restricted Stock, Stock Options and Other Equity Awards	8.7			8.7
Weighted-Average Number of Common Shares Outstanding - Diluted	409.3			409.3
Earnings Per Share Available to IPG Common Stockholders - Basic	\$ 0.01	\$ (0.04)	\$ 0.03	\$ 0.02
Earnings Per Share Available to IPG Common Stockholders - Diluted	\$ 0.01	\$ (0.04)	\$ 0.03	\$ 0.02

- ⁽¹⁾ The following table reconciles our reported results to our adjusted non-GAAP results that excludes the losses on sales of businesses in our international markets, primarily in Continental Europe, and valuation allowance reversals as a result of the classification of certain assets as held for sale. The losses on sales of businesses amount includes losses on completed dispositions and the classification of certain assets as held for sale during the first quarter of 2016. The effect of the adoption of the Financial Accounting Standards Board Accounting Standards Update 2016-09, which was previously included in this table in 2016, has now been removed as the effect of the adoption is included in both periods presented within this presentation. Management believes the resulting comparisons provide useful supplemental data that, while not a substitute for GAAP measures, allow for greater transparency in the review of our financial and operational performance.



Interpublic Group

Metrics Update

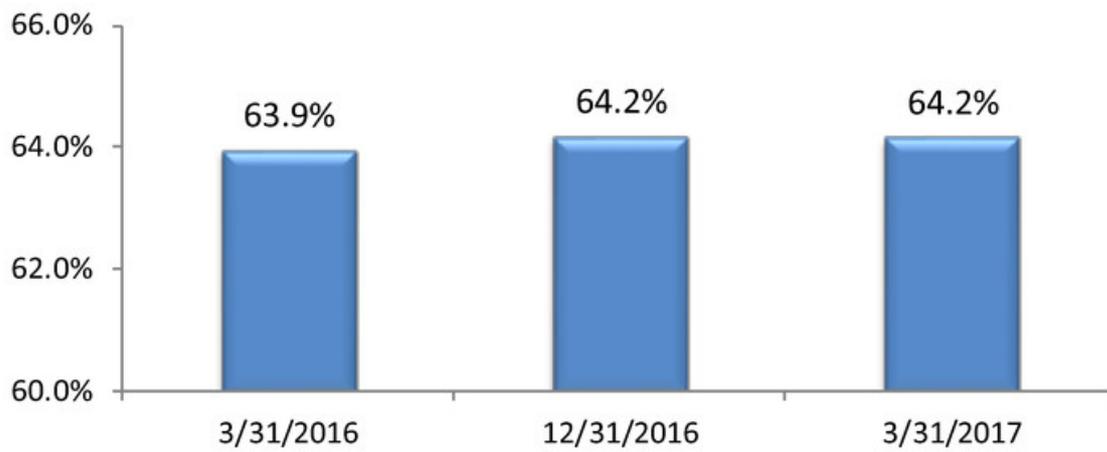


Metrics Update

Category	Metric
SALARIES & RELATED (% of revenue)	Trailing Twelve Months Base, Benefits & Tax Incentive Expense Severance Expense Temporary Help
OFFICE & GENERAL (% of revenue)	Trailing Twelve Months Professional Fees Occupancy Expense (ex-D&A) T&E, Office Supplies & Telecom All Other O&G
FINANCIAL	Available Liquidity \$1.0 Billion 5-Year Credit Facility Covenants

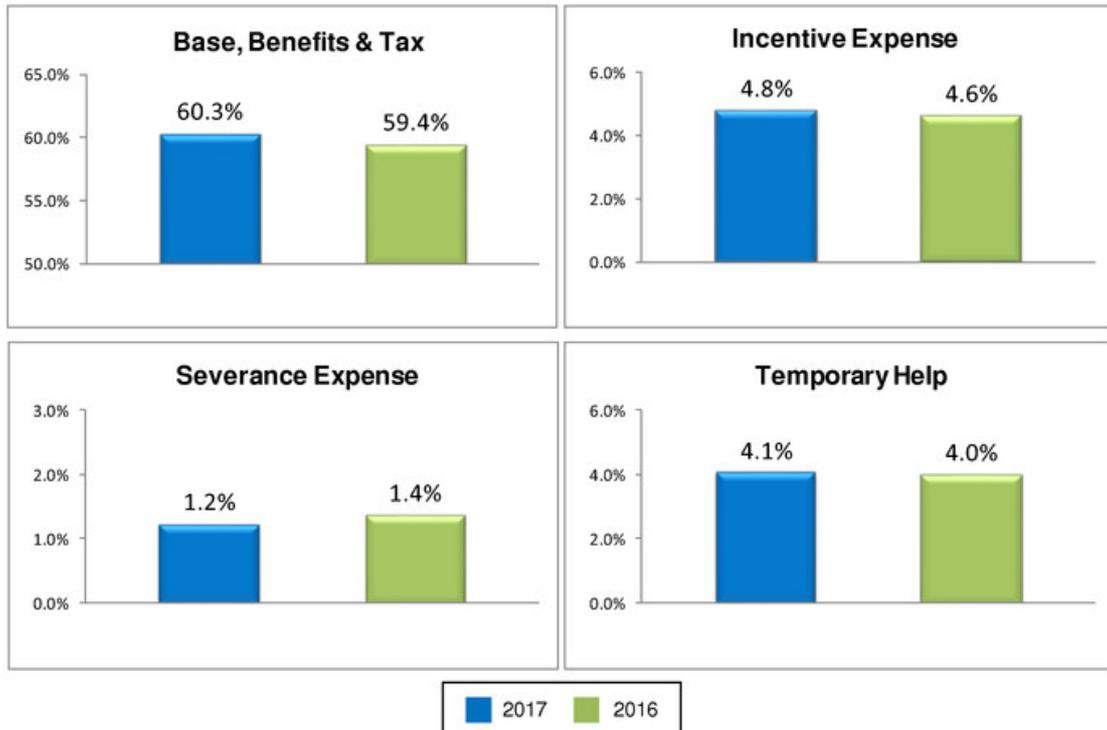
Salaries & Related Expenses

% of Revenue, Trailing Twelve Months



Salaries & Related Expenses (% of Revenue)

Three Months Ended March 31

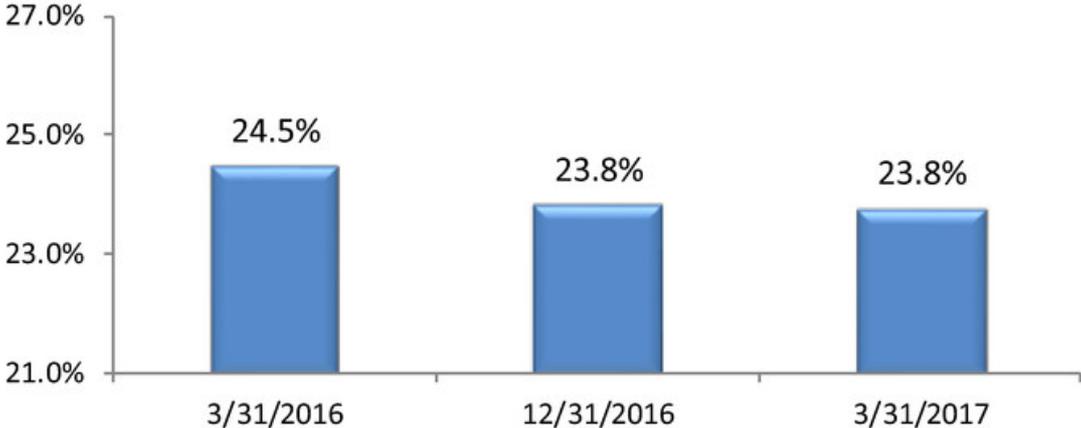


Page 21 "All Other Salaries & Related," not shown, was 2.3% and 3.4% for the three months ended March 31, 2017 and 2016, respectively.



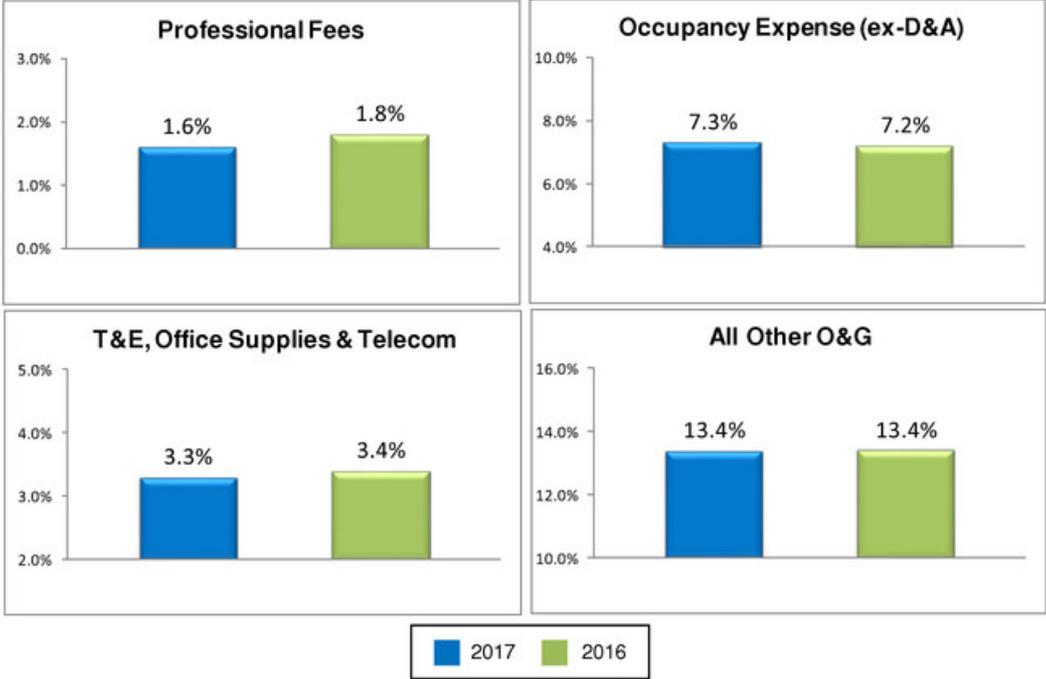
Office & General Expenses

% of Revenue, Trailing Twelve Months



Office & General Expenses (% of Revenue)

Three Months Ended March 31



"All Other O&G" primarily includes production expenses and, to a lesser extent, depreciation and amortization, bad debt expense, adjustments to contingent acquisition obligations, foreign currency losses (gains), spending to support new business activity, net restructuring and other reorganization-related charges (reversals), long-lived asset impairments and other expenses.



Available Liquidity

Cash, Cash Equivalents and Short-Term Marketable Securities + Available Committed Credit Facility



\$1.0 Billion 5-Year Credit Facility Covenants

<u>Covenants</u>	<u>Last Twelve Months Ending March 31, 2017</u>
I. Interest Coverage Ratio (not less than):	5.00x
Actual Interest Coverage Ratio:	18.89x
II. Leverage Ratio (not greater than):	3.50x
Actual Leverage Ratio:	1.59x

<u>Interest Coverage Ratio - Interest Expense Reconciliation</u>	<u>Last Twelve Months Ending March 31, 2017</u>
Interest Expense:	\$88.9
- Interest income	19.5
- Other	5.7
Net interest expense ⁽¹⁾ :	<u>\$63.7</u>

<u>EBITDA Reconciliation</u>	<u>Last Twelve Months Ending March 31, 2017</u>
Operating Income:	\$947.7
+ Depreciation and amortization	255.4
EBITDA ⁽¹⁾ :	<u>\$1,203.1</u>

Page 25 ⁽¹⁾ Calculated as defined in the Credit Agreement.

(\$ in Millions)



Cautionary Statement

This investor presentation contains forward-looking statements. Statements in this investor presentation that are not historical facts, including statements about management's beliefs and expectations, constitute forward-looking statements. These statements are based on current plans, estimates and projections, and are subject to change based on a number of factors, including those outlined in our most recent Annual Report on Form 10-K under Item 1A, Risk Factors. Forward-looking statements speak only as of the date they are made, and we undertake no obligation to update publicly any of them in light of new information or future events.

Forward-looking statements involve inherent risks and uncertainties. A number of important factors could cause actual results to differ materially from those contained in any forward-looking statement. Such factors include, but are not limited to, the following:

- potential effects of a challenging economy, for example, on the demand for our advertising and marketing services, on our clients' financial condition and on our business or financial condition;
- our ability to attract new clients and retain existing clients;
- our ability to retain and attract key employees;
- risks associated with assumptions we make in connection with our critical accounting estimates, including changes in assumptions associated with any effects of a weakened economy;
- potential adverse effects if we are required to recognize impairment charges or other adverse accounting-related developments;
- risks associated with the effects of global, national and regional economic and political conditions, including counterparty risks and fluctuations in economic growth rates, interest rates and currency exchange rates; and
- developments from changes in the regulatory and legal environment for advertising and marketing and communications services companies around the world.

Investors should carefully consider these factors and the additional risk factors outlined in more detail in our most recent Annual Report on Form 10-K under Item 1A, Risk Factors.

